Communicating
I never have a clue what the developers are talking about.

When I ask what they're doing, they say they're XMLing the CSS SQL RSS EIEIO blurbifrum.

When I ask where they're at, they say they're 90% done—for 90% of the project!
Daily Standups (a.k.a. Daily Scrum)

- Daily standup (aka scrum)
- 3 questions
- User story focus
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The Three Questions

- What did I do yesterday
- What am I doing today
- What’s in my way
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http://blog.mountaingoatsoftware.com/daily-scrum-not-just-for-scrummasters
TWO MODES

- Weekly 1/2 hour team meetings with me
  - starting this week; schedule now
- Twice-weekly emails reports
  - Details [here](#)
- All contribute, rotate "editorship"
DAILY STANDUPS: WARNING SIGNS

- **Communication gaps**
  - Someone not aware what someone else is working on
  - Someone working on problem someone else has an easy solution for
  - **Emails don't CC the entire team.**

- **Silos**
  - One developer does all the Java code, another does all the database work
  - **Waiting:** Anyone waiting for someone else, including the client

- **Open-ended tasks**, such as "researching ways to run the app in the background"

- **Unsustainable efforts**
REPOR TS FOR NEW TEAMS

Done: ____________
Doing: ____________
Obstacles: _________
Other: ______________
REPORTS FOR NEW TEAMS

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user stories
user stories

required! no blanks. write "nothing" if necessary
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tested and deployed

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everything not directly adding value to product, e.g., meetings, development server configuration, even writing new tests, ...
User Stories

<user type> can <action> in order to <achieve goal>

http://blog.mountaingoatsoftware.com/advantages-of-the-as-a-user-i-want-user-story-template

The Agile Samurai, Chapter 6
User stories are the basic unit of work.

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User stories are the atoms of planning, progress tracking, and reporting.

http://blog.mountaingoatsoftware.com/advantages-of-the-as-a-user-i-want-user-story-template

The Agile Samurai, Chapter 6
Critique: Done

Built a web and database server, including its data organization and sample data.

Users can see what basketball courts are available.

Went through Ruby on Rails tutorial.

User can now access the website from the computer.

<blank>
Critique: Doing

- Writing test cases for walking skeleton
- Changing DB so users can view availability for multiple weeks, not just one
- Adding other sports with courts
- Debugging how the server manages user requests and grabs data from the database
- Implementing calendar plugin to better display group availability results.
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reward delivery of client value

user stories

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Encourage streamlining

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